

ANNEX 19

B3 PROCEDURES MANUAL

INTERNATIONAL BIDDING PROCESS 01/2021 FOR THE CONCESSION TO RENDER PUBLIC EXPANSION, OPERATION AND MAINTENANCE SERVICES, AS WELL AS FOR CARRYING OUT INVESTMENTS REQUIRED FOR OPERATING AIRPORT COMPLEXES COMPOSED OF AIRPORTS COMPRISING THE NORTHWEST BLOCK AND THE SOUTHEAST BLOCK

TABLE OF CONTENTS

TABLE OF CONTENTS	2
INTRODUCTION.....	3
PREVALENCE OF THE AUCTION NOTICE	3
DEFINITIONS AND ABBREVIATIONS	3
BIDDING PROCESS DOCUMENTS	4
ELUCIDATION OF DOUBTS	4
CHAPTER 1 ACCREDITED REPRESENTATIVE	4
anNex a – BROKERAGE CONTRACT BETWEEN THE ACCREDITED BROKER AND THE BIDDER	4
form of DOCUMENT	5
CHAPTER 2 DELIVERY OF ENVELOPES	6
INITIALS AND ENVELOPE APPRAISALS	6
CHAPTER 3 BID BOND.....	8
ACCEPTED MODALITIES	8
Rules applicable to all modalities	8
RULES APPLICABLE TO THE performance bond POLICY MODALITY	10
RULES APPLICABLE TO THE BANK LETTER OF GUARANTEE MODALITY	12
RULES APPLICABLE TO THE GOVERNMENT BOND MODALITY	13
RULES APPLICABLE TO THE CASH DEPOSIT MODALITY	14
CHAPTER 4 PUBLIC SESSION	15
purpose, location, day and time	15
GENERAL PUBLIC	15
BIDDERS QUALIFIED TO PARTICIPATE IN THE PUBLIC SESSION	15
REPRESENTATION	15
wORKING DYNAMIC	15
PRICE PROPOSALS	16
OPEN-OUTCRY BIDDING	16
TIE	16
FINAL RESULTS	17
RATIFICATION	17
COMPENSATION PAYABLE TO THE B3	17
ANNEX A BROKERAGE CONTRACT BETWEEN BIDDERS AND THE ACCREDITED PARTICIPANT .	18
ANNEX B OPENING STATEMENT TEMPLATE	22
BID BOND	22
WRITTEN ECONOMIC BIDDING PROCESS PROPOSAL	23
qualification DOCUMENTS	24
ANNEX C CLOSING STATEMENT TEMPLATE	25

INTRODUCTION

This manual provides guidance for the different BIDDING PROCESS stages, although it has a merely informative and complementary nature to the AUCTION NOTICE.

The B3 reports any and all issues concerning rendering of its services to the SPECIAL BIDDING COMMISSION.

Any and all final rulings concerning the BIDDING PROCESS shall be incumbent upon the SPECIAL BIDDING COMMISSION in charge of carrying out BIDDING PROCESS-related proceedings, pursuant to the terms of the AUCTION NOTICE.

The B3 does not warrant fulfillment of any obligation of parties involved in the BIDDING PROCESS, the GRANTING AUTHORITY, advisors, BIDDERS, ARTESP, any other involved parties whomsoever, and shall not be required to make any payments owed by involved parties in the BIDDING PROCESS and, moreover, shall not be a joint obligor to the defaulting party, consequently not making any payments on their behalf.

The B3 hereby restates its position as an advisor to the GRANTING AUTHORITY within the scope of the BIDDING PROCESS. Consequently, the B3's scope of activities is restricted to providing technical support for all BIDDING PROCESS-related proceedings, such as: reviewing the AUCTION NOTICE; devising the PROCEDURES MANUAL; providing facilities and space for sessions held at the B3; providing facilities and space for keeping records and documents; assisting with elucidating BIDDERS' inquiries regarding procedures concerning the B3; assisting in receiving, appraising, keeping, returning and executing the BID BOND; assisting with the appraisal of legal qualification, economic-financial condition, and tax and labor compliance documents; uploading access links to the AUCTION NOTICE and to the PROCEDURES MANUAL at B3's website.

On the other hand, the B3 shall not be required to carry out any duties to enable the BIDDING PROCESS to take place, nor to take on or make decisions that are inalienably tied to the Public Administration in the BIDDING PROCESS proceedings, these being the GRANTING AUTHORITY's sole prerogative, such as official or binding publications; access to the AUCTION NOTICE and ANNEXES; eventual data rooms; potential information, other potential manuals, future technical notes, clarifications made to the AUCTION NOTICE; changes to Schedules or deadlines; returning the BID BOND as a Cash Deposit; credit; liquidity; enforceability and execution of the BID BOND; any other potential guarantees; providing documentation for consultations; remedying breaches or conducting due diligences; BIDDER participations or qualifications; BIDDER and WINNING BIDDER's obligations; any potential shareholder agreements; any potential liquidation proceeding, potential credits, potential tag-along and participation rights, the GRANTING AUTHORITY's obligations towards the WINNING BIDDER; as well as any other BIDDING PROCESS stages not provided for under this manual.

PREVALENCE OF THE AUCTION NOTICE

Should there be a conflict between the provisions of this manual and the AUCTION NOTICE, the terms of the AUCTION NOTICE shall prevail.

DEFINITIONS AND ABBREVIATIONS

All definitions used in this Procedures Manual are the same included in the AUCTION NOTICE and other annexes, pursuant to Introduction - H – Definitions. Any new term eventually used in this Procedures Manual shall not replace or nullify the terms used in the AUCTION NOTICE, which are always to prevail.

BIDDING PROCESS DOCUMENTS

All BIDDING PROCESS-related documents shall be made available officially, as established in the preamble to the AUCTION NOTICE.

This Procedures Manual is available online at website www.artesp.sp.gov.br; and at B3's website, at www.B3.com.br/licitacoes, in the "Licitações e Aliações" section ("Bidding Processes and Transfers").

ELUCIDATION OF DOUBTS

At any time during the BIDDING PROCESS, all interested parties may elucidate any doubts they may have concerning operating procedures described in this Procedures Manual with the Bidding Process Head Office ("Gerência de Processos Licitatórios"), through email leiloes@B3.com.br, copied to concessao.aeroportos@artesp.sp.gov.br, with the subject "*Concessões Aeroportuárias do Estado de São Paulo – Manual de Procedimentos B3*" ("*The State of São Paulo Airport Concessions – B3 Procedures Manual*") described on the email's header.

The B3 notes that any potential guidance provided within the scope of the technical advisory dedicated to bidding processes shall not be deemed a clarification to the Auction Notice, as set forth under article 40, VIII of Law no. 8.666/93, and Chapter 4 of the AUCTION NOTICE (Clarifications and Objections to the Auction Notice).

CHAPTER 1 ACCREDITED BROKERS

BIDDERS may be represented by ACCREDITED BROKERS.

Only brokers or dealers duly approved to operate in the B3 are allowed to represent BIDDERS. Said approval can be checked in a list uploaded to B3's website at (http://www.b3.com.br/pt_br/produtos-e-servicos/participantes/busca-de-participantes/).

Each BIDDER may be represented by only one ACCREDITED BROKER, whereas each ACCREDITED BROKER may only represent one BIDDER. In the event of a BIDDER that chooses to partake in a CONSORTIUM, the ACCREDITED BROKER shall, in case the CONSORTIUM decides in favor of said type of representation, represent all consortium members, which constitutes one sole BIDDER.

ANNEX A – BROKERAGE CONTRACT BETWEEN THE ACCREDITED BROKER AND THE BIDDER

BIDDERS are to sign a contract with an ACCREDITED BROKER to execute this brokerage deal.

The minimal clauses of the binding legal agreement between the BIDDER and the ACCREDITED BROKER are listed in Annex A of this Manual. The contract may include additional clauses deemed relevant by both parties, provided they do not waive the parties from their obligations, as set out in the AUCTION NOTICE and their ANNEXES.

The abovementioned document is to be signed by the BIDDER's legal representatives and by the ACCREDITED BROKER's representatives, by two witnesses and additionally include the undersigned parties' duly authenticated signatures.

In case of a CONSORTIUM, a contract may be signed:

- between all consortium members and the ACCREDITED BROKER; or
- individually between each CONSORTIUM MEMBER and the ACCREDITED BROKER; or
- between the consortium leader and the ACCREDITED BROKER, upon granting of powers to the consortium leader.

The powers of the ACCREDITED BROKER shall be confirmed by consulting the B3 signature card.

If the ACCREDITED BROKER has no legal representatives assigned sufficient powers to execute Annex A of this Manual, according to the B3 signature card, proxy documents may be submitted along with the brokerage contract. The powers of the grantors of any mandates shall also be confirmed by consulting the B3 signature card.

The registration status of the ACCREDITED BROKER's representatives may be confirmed by sending an email to leiloes@B3.com.br, disclosing the full name of its legal representatives or attorneys.

Only in the event that the ACCREDITED BROKER's registration information with the B3 is not updated, shall the ACCREDITED BROKER then submit documents evidencing its powers of representation along with the Brokerage Contract executed between the ACCREDITED BROKER and the BIDDER.

No envelope whatsoever is to be opened at any time other than the one provided for under the AUCTION NOTICE. Should the B3's registration status not be up-to-date and require physical documents to be delivered, these are to be delivered separately from sealed envelopes.

Moreover, if its registration information is not up-to-date, the ACCREDITED BROKER may arrange for its updating with the B3's Registration department, by emailing the information to cadastro@B3.com.br, in which case it shall be dismissed from the need to submit any documents.

The ACCREDITED BROKER's representative is not required to be able to act as a floor trader at any Stock Market, instead only needing to be authorized to act as its legal representative.

This document is to be submitted to the B3 together with the Accreditation documents.

FORM OF DOCUMENT

All documents are to be submitted:

- Including an opening statement, table of contents and closing statement, as established in item 10.7 of the AUCTION NOTICE;
- In 2 (two) counterparts, each of which may attach its own pen drive or CD-ROM or DVD bringing identical content in non-editable PDF form, as established in item 10.12 of the AUCTION NOTICE;
- In Portuguese, as established in item 10.4, I of the AUCTION NOTICE;

- Certified by the Brazilian consular authority established in the BIDDER's home country, or an Apostille certification, as well as a sworn translation, in case of a foreign BIDDER, as established in item 10.24, ii. of the AUCTION NOTICE;
- In compliance with the recommendation of templates to be used, pursuant to the terms of ANNEX 20;
- In accordance with item 10.11 of the AUCTION NOTICE, the documents shall be presented in its original form, or a certified copy notarized by a Notary Office or a copy accompanied by the original for notarization by a member of the SPECIAL BIDDING COMMISSION, save for BID BONDS, which are always to be submitted in their original counterpart in the 1st copy of ENVELOPE A, with digitally certified performance bonds being accepted, as established in subsection 10.11.2 of the AUCTION NOTICE;
- Written in clear terms, without erasures, amendments or subtexts, as established in item 10.17 of the AUCTION NOTICE;
- Containing documents and certificates that are valid upon their delivery date, with certificates issued no more than 180 (one hundred and eighty) days before the date scheduled for receipt of ENVELOPES being accepted, as established in items 13.12 and 13.13 of the AUCTION NOTICE;
- With all pages (front pages) numbered, sequentially, including any separating pages, catalogues, drawings or similar documents, if any, whether or not there is more than one volume per envelope, so that the last page always shows the number of pages in each envelope, without numbering reverse pages, which shall display the word "blank" when there is no content, according to item 10.9 of the AUCTION NOTICE; and
- In sealed envelopes identified as established in item 10.1 of the AUCTION NOTICE.

CHAPTER 2 DELIVERY OF ENVELOPES

BIDDERS are to submit the following documents in person at the B3 at the date and time specified in the AUCTION NOTICE:

- ACCREDITATION DOCUMENTS, and in the event of choosing the ACCREDITED BROKER to represent it, ANNEX A of this manual;
- ENVELOPE A – BID BOND;
- ENVELOPE B – PRICE PROPOSAL; and
- ENVELOPE- C – QUALIFICATION DOCUMENTS.

INITIALS AND ENVELOPE APPRAISALS

Sessions for opening and initialing Envelopes shall take place in accordance with items 14.2 and 14.3 regarding Envelopes A and B; and in accordance with items 14.2 and 14.6 regarding Envelopes C.

These sessions shall be led by CEL, with the support of, and using the premises of the B3.

BIDDERS, their legal representatives and/or ACCREDITED REPRESENTATIVES and, if applicable, their concerning ACCREDITED BROKERS must identify themselves properly upon entering session rooms.

SPECIAL BIDDING COMMISSION members shall sign their initials on all contents of opened Envelopes. ACCREDITED REPRESENTATIVES of all BIDDERS are given the option to sign their initials on all documents included in copies of opened Envelopes.

Documents' appraisals may be held in conjunction with the SPECIAL BIDDING COMMISSION and by the B3. The final ruling, suitability and decision to keep the BIDDER in the BIDDING PROCESS shall be incumbent upon the SPECIAL BIDDING COMMISSION.

Deadlines for appraising each Envelope, in addition to their results, shall be disclosed by the SPECIAL BIDDING COMMISSION on the dates specified in the Auction Notice.

Documents appraised by the B3 shall remain under its custody for purposes of filing the project at a later stage.

CHAPTER 3

BID BOND

ACCEPTED MODALITIES

The BID BOND may be provided in accordance with the following instructions, pursuant to the following modalities:

- Performance Bond Policy;
- Bank Letter of Guarantee;
- Government bonds; and/or
- Cash bonds (Cash deposits).

Pursuant to subsection 11.1.2 of the AUCTION NOTICE, if the BIDDER is in a CONSORTIUM, the overall BID BOND amount may be allocated sorted out between the consortium members, regardless of their equity percentages in the CONSORTIUM, and they may opt for any of the insurance modalities, notwithstanding the remaining consortiums' choice for another modality. A single consortium member shall also be allowed to submit a sole BID BOND corresponding to the full insured sum.

RULES APPLICABLE TO ALL MODALITIES

SPECIFICITY

BIDDERS may make the specific security deposit to ensure their participation in the BIDDING PROCESS. Any potential securities deposited with B3 for other ACCREDITED BROKER or BIDDER operations shall not comprise the BIDDING PROCESS's BID BOND.

CURRENCY

The BID BOND shall be issued in Brazilian currency, Real (BRL).

PURPOSE

Pursuant to item 11.1 of the AUCTION NOTICE, the following shall be the purpose of each BID BOND: "to ensure fulfillment of the duty to execute a future agreement, in addition to further duties taken on as a result of its participation in the tender of the AUCTION NOTICE OF INTERNATIONAL BIDDING PROCESS NO. [•]".

AMOUNT

Pursuant to item 11.1 of the AUCTION NOTICE, the BIDDER is to provide the BID BOND in the minimum amount of BRL 1,881,001.00 (one million eight hundred eighty-one thousand one Brazilian reais).

TRADE NAME OF BENEFICIARY

Pursuant to item 11.11 of the AUCTION NOTICE, the beneficiary of the BID BOND shall be:

- Trade Name: Agência Reguladora de Serviços Públicos Delegados de Transporte do Estado de São Paulo – ARTESP (The São Paulo State Public Transport Regulatory Agency - ARTESP).
- CNPJ/ME (Corporate Taxpayer Registration): 05.05.955/0001-91.
- Headquarters: Rua Iguatemi, 105. Itaim Bibi, São Paulo, SP, Brazil. Zip code 01451-011.

And

- Trade Name: Secretaria de Logística e Transportes do Estado de São Paulo (Secretariat of Logistics and Transports of the State of São Paulo).
- CNPJ/ME (Corporate Taxpayer Registration): 43.375.200/0001-20.
- Headquarters: Rua Iaiá, 126. Itaim Bibi, São Paulo, SP, Brazil. Zip code 04542-906.

TRADE NAME OF POLICYHOLDER/SECURED PARTY/DEPOSITARY

Should the BIDDER choose to participate individually, the guarantee agreement shall have the policyholder/secured party/depositary as its own trade name.

CONSORTIUM

If the BIDDER comprises a CONSORTIUM, any BID BOND using the policyholder/secured party/depositary as the CONSORTIUM name shall not be accepted since these parties do not hold the status of a legal entity. In this case, the BID BOND may be submitted:

- In one sole agreement with a consortium's trade name; or
- In different agreements, each one with a consortium's trade name, so that their overall sum totals the minimum amount.

In each case, the BID BOND shall ensure the CONSORTIUM's liability, whereas any agreement providing for the participation of only part of consortium members shall be prohibited. The CONSORTIUM name, as well as trade names of all consortium members and their equity percentages shall be included in the description of the Performance Bond Policy, the Bank Letter of Guarantee and/or be disclosed in case it is a Government Bond.

INVESTMENT FUND

In case of an investment fund, the BID BOND shall be in the name of the fund manager.

The name of the fund is to be included in the description of the Performance Bond Policy, the Bank Letter of Guarantee and/or be disclosed in case it is a Government Bond.

TERM

Pursuant to item 11.1 of the AUCTION NOTICE, the BID BOND shall have a term equal to or greater than 180 (one hundred and eighty) days, starting from the PUBLIC SESSION, and including the term's start and end days.

The BID BOND shall be in force from at least 07/15/2021 to 01/15/2021, with said term to account for the 24 (twenty-four) hours of both of the aforementioned dates.

In case of a Performance Bond Policy, as established by SUSEP, "policies and endorsements shall commence and end at midnight (zero hour) on the dates set for them for said ends". It is therefore mandatory to write down as the start date of the term the day before envelopes are delivered. Thus, in case of the Performance Bond Policy, it shall be in force from at least midnight (zero hour) of 07/14/2021 to midnight (zero hour) of 01/14/2022.

APPRAISAL AND MAINTENANCE

Pursuant to item 11.8 of the AUCTION NOTICE, should events described in subsection 11.5.1, 11.6 and item 11.7 of the AUCTION NOTICE exceed the BID BOND's 180 (one hundred and eighty)-day term, BIDDERS who remain interested in participating in the BIDDING PROCESS shall, upon being ordered to do so, submit supporting documents proving its renewal.

The B3 monitors the BID BOND's appraisal, as well as any decline in its price or quality. In this case, the B3 notifies the SPECIAL BIDDING COMMISSION which, in turn, sets forth a deadline for the BIDDER to either enhance or replace the BID BOND, in accordance with the terms of the AUCTION NOTICE.

REPLACEMENT

After the date and time set for depositing the BID BOND in the delivery of envelopes, these may only be amended or replaced with other accepted guarantees, pursuant to the provisions of the AUCTION NOTICE and this manual, and upon the SPECIAL BIDDING COMMISSION's specific and prior consent, or upon renewing them, in addition to restoring their economic value and enforceability terms.

The B3 may only proceed to return replaced guarantees once the deposit of replaced guarantees has been confirmed.

The B3 shall only make any BID BOND deposit transactions following the SPECIAL BIDDING COMMISSION's specific and official instructions.

RETURN

Returning any guarantee provided is approved by the SPECIAL BIDDING COMMISSION, in accordance with items 11.5, 11.6 and 11.7 of the AUCTION NOTICE.

- to the winning bidder, following submission of the BID BOND and signing of the AGREEMENT;
- to other BIDDERS within 15 (fifteen) days after signing of the AGREEMENT; and
- to all of them, due to failure to sign the AGREEMENT, within 45 (forty-five) days after publication of a notice officially communicating the end of the BIDDING PROCESS.

Returning the BID BOND shall be effected through the BIDDER's ACCREDITED BROKER with the B3 under the Performance Bond Policy, Bank Letter of Guarantee and Government Bond modalities, should the BIDDER be represented this way. Upon the SPECIAL BIDDING COMMISSION's approval, the B3 shall contact ACCREDITED BROKERS to schedule the return of guarantees provided. In the event that the BIDDER chooses not to be represented by an ACCREDITED BROKER, the B3 shall contact the respective BIDDERS' ACCREDITED REPRESENTATIVES.

EXECUTION

Pursuant to item 11.9 and other circumstances provided for under the AUCTION NOTICE, the BID BOND may be executed by ARTESP with the B3's operational support. Whenever any one or more of the conditions referenced therein are verified, the SPECIAL BIDDING COMMISSION shall have the prerogative to execute the BID BOND, notwithstanding any other penalties provided for under the Legislation and the AUCTION NOTICE.

RULES APPLICABLE TO THE PERFORMANCE BOND POLICY MODALITY

FORM OF DOCUMENTS

The following criteria shall be met for Performance Bond Policies to be accepted:

- The Insurer must be duly incorporated and authorized to operate through SUSEP;
- The policy must assign the BIDDER as the policyholder, subject to specific rules;
- The policy must assign ARTESP and the Secretariat of Logistics and Transports as the beneficiaries;
- No clauses are added waiving the BIDDER or the Insurance Company from their responsibilities;
- They are in compliance with Susep Official Memorandum 477 of September 30, 2013, as well as with additional requirements in place set forth by the Superintendência de Seguros Privados - SUSEP (Superintendency of Private Insurance – SUSEP);

- The authenticity of digitally certified Performance Bond Policies is able to be verified at the insurer or SUSEP's website;
- The rules of the AUCTION NOTICE and this manual are upheld;
 - They are submitted along with the insurer's Certificate of Operational Compliance issued by SUSEP;
 - They are submitted along with the Officers Certificate of administrators/officers that are signatories to the SUSEP-issued policy; and
 - They are submitted along with proof of premium payment, if applicable.

FORM OF ISSUANCE AND ALLOCATION

The following are the guidelines for the Performance Bond Policy modality:

- The BIDDER shall request the insurance company of its choice to issue the Performance Bond Policy, which shall potentially be registered beforehand with the B3, subject to all criteria set forth under this manual and the AUCTION NOTICE;
- The BIDDER shall provide the B3 with the Performance Bond Policy in Envelope A of the documentation, which is required to be digitally certified, with policies signed by hand with electronic or authenticated signatures being accepted;
- In addition, the ACCREDITED BROKER may send the digitally certified version of the Performance Bond Policy to the B3 through email leiloes@B3.com.br; and
- The B3 shall assist the SPECIAL BIDDING COMMISSION in verifying that documentation submitted complies with the criteria.

ISSUER REGISTRATION

For purposes of proving the competencies of guarantee signatories, BIDDERS may use registered administrators, subject to their verification at SUSEP's website, as signatories to Performance Bond Policies.

In the event that signatories' competencies are unable to be proven using the aforementioned procedure, the following instructions shall apply.

Organizations already registered with the B3, and whose registration is up-to-date, are dismissed from the need to submit supporting documents proving their powers of attorney. In the event that the organization in charge of issuing the BID BOND is not registered, or whose registration is outdated, it shall then preferably submit it within 10 (ten) working days before the DELIVERY OF ENVELOPES containing the following documents:

- Current By-laws/Articles of Incorporation;
- The current board's Election Minutes; and
- Proxy documents for validation, which shall specifically provide for the authorization to sign/issue insurance policies.

Documents are to be delivery in their original copy or as authenticated copies to:

B3 S.A. – BRASIL, BOLSA, BALCÃO
 XV DE NOVENBRO, 275, PROTOCOLO GERAL DO CADASTRO,
 CENTRO, SÃO PAULO, SP, BRAZIL
 CEP 01010-010

In the event that the organization has failed to make or update its registration with the B3 within the aforementioned deadline, documents may be submitted in Envelope A.

RULES APPLICABLE TO THE BANK LETTER OF GUARANTEE MODALITY

FORM OF DOCUMENTS

The following types of Bank Letters of Guarantee shall be accepted:

- Bank Letters of Guarantees appointing the BIDDER as the secured party, subject to specific rules;
- The Bank Letter of Guarantee's obligations pertain to ARTESP and the Secretariat of Logistics and Transports;
- The Guarantor Organization is a commercial bank, an investment bank and/or a multiple bank duly authorized to operate in Brazil, in accordance with Brazilian legislation and the financial sectors's specific regulations;
- The Guarantor Organization complies with the Conselho Monetário Nacional's (the National Monetary Council) prohibitions concerning debt and risk diversification restrictions;
- The Guarantor Organization has Embratel's EMVIA system in place, which enables the B3 to verify the Bank Letter of Guarantee's authenticity;
- The Bank Letter of Guarantee is delivered in person in its original physical form;
- Signatures of the guarantor's legal representatives included in the Bank Letter of Guarantee are duly authenticated;
- The Bank Letter of Guarantee is signed by two witnesses; and
- No clauses are added waiving the BIDDER or the Guarantor Organization from their responsibilities.

The Bank Letter of Guarantee may be subject to changes or adjustments, after presenting the proposals, provided the SPECIAL BIDDING COMMISSION, together with the B3's guidance, previously appraises and approves it.

FORM OF ISSUANCE AND ALLOCATION

The following are the steps for the Bank Letter of Guarantee modality:

- The BIDDER shall request the Guarantor Organization of its choice to issue the Bank Letter of Guarantee, with said organization to be already potentially registered with the B3, subject to the criteria set forth under this manual and the AUCTION NOTICE;
- The BIDDER hands over the Bank Letter of Guarantee in Envelope A; and
- The B3 assists the SPECIAL BIDDING COMMISSION in checking whether the documentation is compliant or not.

ISSUER REGISTRATION

For purposes of verifying the competencies of guarantee signatories, BIDDERS are to proceed in accordance with the following instructions:

Organizations already registered with the B3, and whose registration is up-to-date, are dismissed from the need to submit supporting documents proving their powers of attorney. In the event that the organization in charge of issuing the BID BOND is not registered, or whose registration is outdated, it shall then preferably submit it within 10 (ten) working days before the delivery of envelopes containing the following documents:

- Current By-laws;
- The current board's Election Minutes; and
- Proxy documents for validation, which shall specifically provide for the authorization to sign/issue Bank Letters of Guarantees.

Documents are to be delivery in their original copy or as authenticated copies to:

B3 S.A. – BRASIL, BOLSA, BALCÃO
 XV DE NOVEMBRO, 275, PROTOCOLO GERAL DO CADASTRO
 CENTRO, SÃO PAULO, SP, BRAZIL
 CEP 01010-010

In the event that the organization has failed to make or update its registration with the B3 within the aforementioned deadline, documents may be submitted in Envelope A.

RULES APPLICABLE TO THE GOVERNMENT BOND MODALITY

BONDS ACCEPTED

- Brazil Treasury Securities (Letras do Tesouro Nacional - LTN);
- Financial Treasury Bills (Letras Financeiras do Tesouro – LFT);
- Brazil Treasury Notes (Notas do Tesouro Nacional Series B Principal – NTN-B Principal);
- Brazil Treasury Notes with Half-Yearly Interest (Notas do Tesouro Nacional Series B – NTN-B);
- Brazil Treasury Notes with Half-Yearly Interest (Notas do Tesouro Nacional - Series C – NTN - C); or
- Brazil Treasury Notes with Half-Yearly Interest (Notas do Tesouro Nacional - Series F – NTN-F).

FORM OF TRANSFER AND ALLOCATION

Book-entry blocking of a Government Bond is carried out as follows:

- BIDDERS holding their own Government Bond portfolios shall proceed to transfer it as security, pursuant to the transfer of said bonds in the Sistema Especial de Liquidação e Custódia – SELIC (Special System for Settlement and Custody - SELIC), into the B3-held account in the system.
- The BIDDER shall request the Financial Institution in charge of holding its SELIC bonds to proceed with the system transfer in favor of the B3. The financial institution holding the bonds is not necessarily the ACCREDITED BROKER hired by the BIDDER for purposes of representing it in the BIDDING PROCESS.
- The BIDDER is to submit the following information to the B3:
 - Information relating to bonds being transferred;
 - Trade name and code of the Mediating Financial Brokerage Institution holding the BIDDER's bonds; and
 - The BIDDER's customer and account codes in the B3's Sistema de Garantias - NGA (Guarantees System – NGA);
- The Financial Institution is to transfer bonds through a “non-financial operation” designated as “1023” in the Sistema Especial de Liquidação e Custódia – SELIC (Special System for Settlement and Custody - SELIC), to be executed in the transfer command.

- The ACCREDITED BROKER or the ACCREDITED REPRESENTATIVE provides the B3 with information on bonds being transferred. The B3 then proceeds with carrying out the entry in the SELIC system and monitors its current status in order to verify deposit into the Sistema de Garantias (Guarantee System).
- After this step, the B3 registers the transfer in the B3's Sistema de Garantias - NGA (Guarantee System - NGA). Financial Brokerage Institutions Mediating the transfer of bonds may validate this by accessing website <https://clearing3.bvmfnet.com.br/Garantias/>.
- Delivery of the BID BOND shall be validated digitally through the B3's system.

Due to SELIC's transfer deadlines, only bonds available under the B3's custody in that system shall be accepted as BID BONDS, until the deadline set for delivering envelopes specified in the AUCTION NOTICE.

APPRAISAL

Government bonds transferred to the B3-held escrow account are appraised on a daily basis to determine their economic worth, as defined by the Ministry of Economy of Brazil and determined by the B3.

Omitted cases shall be handled by the SPECIAL BIDDING COMMISSION itself.

The B3 may at any time whatsoever notify the SPECIAL BIDDING COMMISSION on the need to restore bonds for purposes of retaining the amount provided for under the AUCTION NOTICE.

RULES APPLICABLE TO THE CASH DEPOSIT MODALITY

The SPECIAL BIDDING COMMISSION shall be in charge of accepting confirmation of deposits, whereas the B3 shall not be held liable in any way whatsoever for said deed. Moreover, the B3 shall not be held accountable for returning any BID BOND deposited as a Cash Deposit, with the BIDDER being responsible for contacting the SPECIAL BIDDING COMMISSION directly for instructions.

FORM OF DELIVERY

The BID BOND is to be delivered by means of a bank deposit slip provided in its original form in Envelope A.

FORM OF DEPOSIT AND ALLOCATION

The BIDDER shall not allocate bonds to the B3. Said allocation is to be carried out in accordance with the provisions of item 11.3 of the AUCTION NOTICE.

CHAPTER 4 PUBLIC SESSION

PURPOSE, LOCATION, DAY AND TIME

Specific traits related to the purpose of the BIDDING PROCESS are laid out throughout the AUCTION NOTICE, as well as in its corresponding documents.

The goal of the PUBLIC SESSION is to choose the proposal offering the highest amount for the BLOCK, pursuant to item 14.25 of the AUCTION NOTICE, for the purpose of the BIDDING PROCESS.

The PUBLIC SESSION is set to begin on the time and day specified in the AUCTION NOTICE. Access to premises is permitted 1 (one) hour before the session opens.

The SESSION DIRECTOR may call a break during the PUBLIC SESSION should he find it convenient for ongoing proceedings.

GENERAL PUBLIC

Access to the PUBLIC SESSION's grounds will be free to any person wishing to watch it, without the need for previous registration, and only requiring identification at the building reception desk. There will be a maximum number of individuals allowed at the grounds for purposes of on-site security.

The PUBLIC SESSION will be broadcasted live, in other words, it will be available for public viewing from its start, at www.tvB3.com.br.

BIDDERS QUALIFIED TO PARTICIPATE IN THE PUBLIC SESSION

The results of Envelope A's appraisal will be disclosed by the SPECIAL BIDDING COMMISSION, as per the terms of the AUCTION NOTICE. Any BIDDER who, as per the terms of the AUCTION NOTICE and this Manual, successfully meets all requirements shall be qualified to participate in the PUBLIC SESSION.

REPRESENTATION

During the PUBLIC SESSION, brokerage between the B3 and the BIDDER's representative is to be carried out by the ACCREDITED BROKER, if hired by the BIDDER or, in case it has not hired it, by the ACCREDITED REPRESENTATIVE.

Each ACCREDITED BROKER may send an email to leiloes@B3.com.br letting the B3 know the BIDDER's members who will be attending the PUBLIC SESSION, listing at most 3 (three) individuals to access the area restricted to investors and others at the public area. Access to the area restricted to investors may be restricted for purposes of ensuring the PUBLIC SESSION's legal equality.

The ACCREDITED BROKER is to use an identification badge at the PUBLIC SESSION. It shall be picked up at the start and returned at the end of the PUBLIC SESSION to the SESSION DIRECTOR.

WORKING DYNAMIC

PUBLIC SESSION proceedings are undertaken by the B3 at its own premises, on behalf of the SPECIAL BIDDING COMMISSION, and in accordance with the provisions of the AUCTION NOTICE.

All decisions made within the scope of the PUBLIC SESSION are incumbent upon the SPECIAL BIDDING COMMISSION only.

The SESSION DIRECTOR initiates the PUBLIC SESSION by announcing all information needed for the session's working dynamic to unfold seamlessly and be perfectly understood by all attendees.

The B3's system displays the amounts of offers made at the PUBLIC SESSION's premises.

The PUBLIC SESSION shall be conducted with the opening of Envelopes B, appraisal and ranking of PRICE PROPOSALS contained therein and potential open-outcry bidding offers, pursuant to item 14.26 and onwards of the AUCTION NOTICE.

PRICE PROPOSALS

The SESSION DIRECTOR will request the SPECIAL BIDDING COMMISSION to provide Envelope B of each qualified BIDDER.

Envelope B shall be deemed valid if it successfully meets all requirements set forth under the applicable legislation and in the AUCTION NOTICE.

The SESSION DIRECTOR then proceeds to open, appraise and read the contents of Envelope B out loud to the audience.

Proposals shall only be accepted if made in Reais (R\$), and with 02 (two) decimal places.

The minimum permitted FIXED GRANT amount of R\$ 6.838.191,00 (six million, eight hundred and thirty-eight thousand, one hundred and ninety-one reais) for the Northwest Block shall be upheld, as well as that of R\$ 13.217.476 (thirteen million, two hundred and seventeen thousand, four hundred and seventy-six reais) for the Southeast Block, applicable on the reference date of November 2020.

Proposals are provided in descending price order. Consequently, the top-ranked offer is the one that offers the highest amount.

OPEN-OUTCRY BIDDING

Pursuant to item 14.26 of the AUCTION NOTICE, an open-outcry bidding session may take place between BIDDERS with valid PRICE PROPOSALS and amounts up to 10% lower than the amount offered in the top-ranked PRICE PROPOSAL for each BLOCK.

Open-outcry bidding offers shall:

- Have amounts greater than the highest amount offered at the time by the BIDDER itself;
- Uphold the minimum time span between offers announced by the SESSION DIRECTOR; and
- Change the BIDDER(S)' ranking in the BIDDING PROCESS.

When hired by the BIDDER, ACCREDITED BROKER operators are to mediate BIDDERS' open-outcry bidding offers with the SESSION DIRECTOR.

TIE

A tie may be settled in the event that 2 (two) or more BIDDERS submit written economic tender PRICE PROPOSALS with equal amounts, and which fail to be settled by means of open-outcry bidding.

The criterion used for settling ties is the one provided for under the provisions of the respective legislation as well as criteria for settling ties described in paragraph 4 of article 15 of Law no. 8.987/95 and, subsequently, in paragraph 2 of article 3 of session I of chapter I of Law no. 8.666.93.

Should a tie persist, the criterion used to settle it shall be a draw held by the SESSION DIRECTOR. If the SESSION DIRECTOR holds a draw on behalf of the SPECIAL BIDDING COMMISSION, the first BIDDER drawn shall be deemed the top-ranked one.

FINAL RESULTS

The top-ranked BIDDER shall be immediately announced by the SESSION DIRECTOR, on behalf of the SPECIAL BIDDING COMMISSION.

RATIFICATION

Pursuant to item 14.32.1 of the AUCTION NOTICE, in case bidding is of the open-outcry modality, all BIDDERS who make open-outcry bids must ratify them before the SPECIAL BIDDING COMMISSION, by signing the ANNEX 20 template.

ACCREDITED REPRESENTATIVES shall be on-site at this time for purposes of signing the aforementioned document and showing up before the SPECIAL BIDDING COMMISSION.

COMPENSATION PAYABLE TO THE B3

Pursuant to item 16.5, (ix), of the AUCTION NOTICE, and following ratification, the B3 shall collect the sum owed to it as compensation.

Compensation payable to the B3 and owed by each BLOCK's WINNING BIDDER amounts to R\$ 137,479.41 (one hundred and thirty-seven thousand, four hundred and seventy-nine reais and forty-one cents).

After ratification, the B3 shall issue and send a bank payment slip to the ACCREDITED REPRESENTATIVE that represented the WINNING BIDDER or, should there be none, send it straight to the WINNING BIDDER. The maturity date of the bank payment slip shall be 15 (fifteen) calendar days after ratification.

The B3 shall then issue a certificate stating that it collected the compensation it was owed and send it to the SPECIAL BIDDING COMMISSION. This certificate is a condition for signing the CONCESSION AGREEMENT.

ANNEX A
BROKERAGE CONTRACT BETWEEN BIDDERS AND THE ACCREDITED BROKER

[location], [day] of [month] of [year].

TO THE B3 S.A. – BRASIL, BOLSA, BALCÃO

INTERNATIONAL BIDDING PROCESS NO. 01/2021

INTERNATIONAL BIDDING PROCESS 01/2021 FOR THE CONCESSION TO RENDER PUBLIC EXPANSION, OPERATION AND MAINTENANCE SERVICES, AS WELL AS FOR CARRYING OUT INVESTMENTS REQUIRED FOR OPERATING AIRPORT COMPLEXES COMPOSED OF AIRPORTS COMPRISING THE NORTHWEST BLOCK AND THE SOUTHEAST BLOCK

AGÊNCIA REGULADORA DE SERVIÇOS PÚBLICOS DELEGADOS DE TRANSPORTE DO ESTADO DE SÃO PAULO – ARTESP (THE SÃO PAULO STATE PUBLIC TRANSPORT REGULATORY AGENCY – ARTESP)

Pursuant to law, the parties:

[Trade name of the ACCREDITED BROKER], insurance company/dealer headquartered at [registered office of the ACCREDITED BROKER], enrolled with the CNPJ/ME (Corporate Taxpayer Registration) [CNPJ of the ACCREDITED BROKER], represented herein in accordance with its By-laws, hereinafter referred to as the ACCREDITED BROKER; and

[Trade name of the BIDDER], headquartered at [the BIDDER's headquarters], enrolled with the CNPJ/ME (Corporate Taxpayer Registration) [CNPJ of the BIDDER], represented herein in accordance with its By-laws, hereinafter referred to as the BIDDER;

pursuant to the terms of the concerning BIDDING PROCESS's AUCTION NOTICE, ANNEXES and PROCEDURES MANUAL

AGREE to execute this brokerage contract by the ACCREDITED BROKER in the BIDDER's participation in the BIDDING PROCESS concerning actions carried out under the B3's assistance to the GRANTING AUTHORITY.

1. The BIDDER and the ACCREDITED BROKER state that they are unrestrictedly familiar with, adhere to, and comply with all terms, guidelines, obligations, conditions, forms and deadlines specified in BIDDING PROCESS-related documents, which, for all purposes, are an integral part of this Contract and, thus, allow for the same meanings of the following terms to be used:
 - Auction Notice, Annexes and Manual;
 - Schedule;
 - Documents and amendments issued by the SPECIAL BIDDING COMMISSION;
 - Any and all documents that are potentially provided, disclosed or published within the scope of the BIDDING PROCESS; and
 - In a subsidiary capacity, the rules and procedures of the B3 concerning Auctions in general.

2. The BIDDER undertakes to provide the ACCREDITED BROKER, and the ACCREDITED BROKER undertakes to provide the SPECIAL BIDDING COMMISSION at the B3, with the following in accordance with the BIDDING PROCESS's documents and Schedule:
 - The BID BOND;
 - Envelopes A, B and C;
 - Open-outcry bids; and
 - Compensation payable to the B3, if so agreed upon among the parties.
3. The *ACCREDITED BROKER* registers its operators to be able to partake in the PUBLIC SESSION:
 - Main operator: *[Full name of operator]*, enrolled in the CPF *[CPF number of operator]*; and
 - Contingency operator: *[Full name of operator]*, enrolled in the CPF *[CPF number of operator]*.
- 3.1. The ACCREDITED BROKER operator's accreditation shall be picked up by the latter straight from the SESSION DIRECTOR 30 (thirty) minutes before the start of the PUBLIC SESSION. At the end of the PUBLIC SESSION, the accreditation shall be returned to the same location where it was picked up.
4. The ACCREDITED BROKER is bound as the primary obligor and payer of the compensation due to the B3, as established in the AUCTION NOTICE and the PROCEDURES MANUAL.
5. The brokerage fee due to the ACCREDITED BROKER, in consideration of brokerage services to be provided under this Contract, has been freely adjusted between the parties in *[commercial terms agreed upon between the parties]*.
6. The ACCREDITED BROKER shall not be held liable in the event that the BIDDER is ultimately not included in the list of parties qualified to participate in the BIDDING PROCESS, to be disclosed by the SPECIAL BIDDING COMMISSION itself.
7. The BIDDER acknowledges and consents to compulsory blocking and/or execution, by the GRANTING AUTHORITY, the SPECIAL BIDDING COMMISSION and/or the B3, of assets accepted as the BID BOND, according to the terms of the AUCTION NOTICE and the PROCEDURES MANUAL.
8. The BID BOND shall be executed by way of transfer, practice, act, form, mode, including extrajudicial, that is most effective to secure funds needed for the proper fulfillment of duties taken on by the BIDDER as a result of its participation in the BIDDING PROCESS.
9. By way of this instrument, the BIDDER irrevocably and irreversibly grants to the ACCREDITED BROKER special powers to represent it with the B3, other BIDDERS, whether or not banking institutions, the Central Bank of Brazil, among other public entities or centralized or custodian systems, aimed at performing all rights and taking on all obligations stemming from the BIDDING PROCESS, which are to be performed, at its own account and behalf, as established in this Contract, the AUCTION NOTICE and the PROCEDURES MANUAL, and may, to such end, join documents pertaining to operations and proceedings related to effecting its financial liquidation of any and all assets used as payments or guarantees, negotiating, transferring, receiving and providing acquittal, making deals, issuing, withdrawing and signing bonds and documents on behalf of the BIDDER, in addition to yielding and executing any other actions required for using the BID BOND, as established in the AUCTION NOTICE and the PROCEDURES MANUAL, and provided, lastly, that the B3 is granted powers equal to those granted to the ACCREDITED BROKER, regardless of the abovementioned order of appointment, so that it is able to, at the account of and on behalf of the SPECIAL BIDDING COMMISSION and the GRANTING AUTHORITY, perform any and all actions necessary for and associated with promoting, managing, offsetting and liquidating payment and guarantee means delivered to it for any reason, as established in the AUCTION NOTICE and the PROCEDURES MANUAL.

10. This Contract shall be terminated if either of the following events takes place:

- the B3's ACCREDITED BROKER's withdraws its PRICE PROPOSAL, after which it hands it back to the BIDDER; and
- up to the moment that the B3 verifies collection of compensation owed to it.

10.1. Should the parties choose to terminate this Contract, it shall remain valid and effective in regard to all pending duties, until they are duly settled.

11. Any and all default or forbearance by the parties regarding rights and obligations stemming from this Contract shall not entail, unless otherwise clearly provided for, any waiver of said rights, nor shall it constitute an amendment to or novation of this Contract.

12. This Contract shall additionally be binding upon all parties' heirs and successors.

13. The ACCREDITED BROKER undertakes to keep the BIDDER's identification and information confidential, sharing them only with the B3, the SPECIAL BIDDING COMMISSION and the GRANTING AUTHORITY, as established in and for the purposes of this Contract.

14. The BIDDER undertakes to immediately notify the ACCREDITED BROKER of any and all changes in its current circumstances or information, for purposes of the latter's operations, and taking into account the due classification and fulfillment of conditions for participating in the BIDDING PROCESS alongside the B3, the SPECIAL BIDDING COMMISSION and the GRANTING AUTHORITY.

15. The city of São Paulo is chosen as the jurisdiction for settling any supervening doubts, save for the ACCREDITED BROKER's right, should it be the plaintiff, to file suit in the BIDDER's domicile, if it is different from its own domicile.

16. All doubts or disputes arising out of this Contract are to be settled by the B3, upon hearing the SPECIAL BIDDING COMMISSION, prior to any potential judicial notification lodged by either party.

In witness whereof, the contracting parties agree to sign this instrument in [enter number of counterparts agreed upon between the parties, considering those required to be submitted for the Tender] counterparts of equal form and content before the two undersigned witnesses appointed below, for them to be valid for all legal intents and purposes.

Duly authenticated signatures of ACCREDITED REPRESENTATIVES

[Names of ACCREDITED REPRESENTATIVES]

[Trade Name of BIDDER]

Duly authenticated signatures of ACCREDITED BROKER representatives

[Names of ACCREDITED BROKER representatives]

[Trade Name of ACCREDITED BROKER]

Witnesses:

Name:

Name:

R.G (ID):.

R.G (ID):.

ANNEX B
OPENING STATEMENT TEMPLATE

BID BOND

OPENING STATEMENT FOR ENVELOPE A – BID BOND

[location], [day] of [month] of [year].

REFERENCE:

AUCTION NOTICE OF INTERNATIONAL BIDDING PROCESS NO. 01/2021

INTERNATIONAL BIDDING PROCESS NO. 01/2021 FOR THE CONCESSION TO RENDER PUBLIC EXPANSION, OPERATION AND MAINTENANCE SERVICES, AS WELL AS FOR CARRYING OUT INVESTMENTS REQUIRED FOR OPERATING AIRPORT COMPLEXES COMPOSED OF AIRPORTS COMPRISING THE NORTHWEST BLOCK AND SOUTHEAST BLOCK

AGÊNCIA REGULADORA DE SERVIÇOS PÚBLICOS DELEGADOS DE TRANSPORTE DO ESTADO DE SÃO PAULO – ARTESP (THE SÃO PAULO STATE PUBLIC TRANSPORT REGULATORY AGENCY – ARTESP)

To Whom it May Concern,

By this instrument, and pursuant to the law, BIDDER [●], headquartered at [●], registered under CNPJ/ME (Corporate Taxpayer Registration) under no. [●], hereby submits the BID BOND(S) to participate in the aforementioned bidding process before the B3, pursuant to the terms of item 11.1 of the Auction Notice.

Yours sincerely,

Signatures of ACCREDITED REPRESENTATIVES

[Names of ACCREDITED REPRESENTATIVES]

[Trade Name of the BIDDER]

WRITTEN ECONOMIC BIDDING PROCESS PROPOSAL

OPENING STATEMENT FOR ENVELOPE B – PRICE PROPOSAL- BLOCK [•]

[location], [day] of [month] of [year].

REFERENCE:

AUCTION NOTICE OF INTERNATIONAL BIDDING PROCESS NO. 01/2021

INTERNATIONAL BIDDING PROCESS NO. 01/2021 FOR THE CONCESSION TO RENDER PUBLIC EXPANSION, OPERATION AND MAINTENANCE SERVICES, AS WELL AS FOR CARRYING OUT INVESTMENTS REQUIRED FOR OPERATING AIRPORT COMPLEXES COMPOSED OF AIRPORTS COMPRISING THE NORTHWEST BLOCK AND SOUTHEAST BLOCK

AGÊNCIA REGULADORA DE SERVIÇOS PÚBLICOS DELEGADOS DE TRANSPORTE DO ESTADO DE SÃO PAULO – ARTESP (THE SÃO PAULO STATE PUBLIC TRANSPORT REGULATORY AGENCY – ARTESP)

To Whom it May Concern,

The [Bidder], by means of its ACCREDITED REPRESENTATIVE(S), hereby submits its PRICE PROPOSAL for this bidding process and states, for purposes of the provisions of the concerning AUCTION NOTICE, and under penalty of law, particularly article 299 of the Brazilian Criminal Code, that:

1. it offers the FIXED GRANT amount set herein in an irrevocable and irreversible manner, based on the reference date of [•], in accordance with the terms and conditions specified in the AUCTION NOTICE and the Concession Agreement Draft;
2. the current PRICE PROPOSAL was devised taking into account all payment requirements applicable to the FIXED GRANT amount, in strict compliance with the terms of the AUCTION NOTICE and the Concession Agreement Draft;
3. the PRICE PROPOSAL shall be valid for 180 days, starting from the PUBLIC SESSION, pursuant to the provisions of the AUCTION NOTICE;
4. the contents of the PRICE PROPOSAL were not, neither in whole or in part, nor directly or indirectly, shared with or discussed with any other potential or actual participant of the current BIDDING PROCESS prior to its purpose having been awarded;
5. it is fully aware of the contents and scope of this statement, and further states that it holds full powers and information to sign it; and
6. it is aware of the terms of the current AUCTION NOTICE and is not legally impeded from transacting with Public Authorities.

Yours sincerely,

Signatures of ACCREDITED REPRESENTATIVES

[Names of ACCREDITED REPRESENTATIVES]

[Trade Name of the BIDDER]

QUALIFICATION DOCUMENTS

OPENING STATEMENT FOR ENVELOPE C – QUALIFICATION DOCUMENTS

[location], [day] of [month] of [year].

REFERENCE:

AUCTION NOTICE OF INTERNATIONAL BIDDING PROCESS No. 01/2021

INTERNATIONAL BIDDING PROCESS NO. 01/2021 FOR THE CONCESSION TO RENDER PUBLIC EXPANSION, OPERATION AND MAINTENANCE SERVICES, AS WELL AS FOR CARRYING OUT INVESTMENTS REQUIRED FOR OPERATING AIRPORT COMPLEXES COMPOSED OF AIRPORTS COMPRISING THE NORTHWEST BLOCK AND SOUTHEAST BLOCK

AGÊNCIA REGULADORA DE SERVIÇOS PÚBLICOS DELEGADOS DE TRANSPORTE DO ESTADO DE SÃO PAULO – ARTESP (THE SÃO PAULO STATE PUBLIC TRANSPORT REGULATORY AGENCY – ARTESP)

To Whom it May Concern,

1. The BIDDER, by means of its legal representative(s), hereby submits the documents required for it to qualify to participate in the concerning bidding process, pursuant to the terms of item 13 of the AUCTION NOTICE.
2. The BIDDER specifically states that it is fully aware of all the concerning AUCTION NOTICE's terms and that it accepts them in full, particularly in regard to the SPECIAL BIDDING COMMISSION's specific options to conduct special due diligence to verify the authenticity of submitted documents, as well as to seek any potential clarifications deemed necessary to elucidate information contained therein.
3. The BIDDER specifically states that it has fulfilled all qualification requirements and criteria and has submitted the QUALIFICATION DOCUMENTS as per the terms of the AUCTION NOTICE.
4. The BIDDER further states that all QUALIFICATION DOCUMENTS submitted herein are thorough, authentic and accurate in all aspects.

Yours sincerely,

Signatures of ACCREDITED REPRESENTATIVES

[Names of ACCREDITED REPRESENTATIVES]

[Trade Name of the BIDDER]

ANNEX C
CLOSING STATEMENT TEMPLATE

CLOSING STATEMENT FOR ENVELOPE [Fill out either A, B or C]
[Fill out BID BOND or PRICE PROPOSAL or QUALIFICATION DOCUMENTS]

[location], [day] of [month] of [year].

REFERENCE:

AUCTION NOTICE OF INTERNATIONAL BIDDING PROCESS No. 01/2021

INTERNATIONAL BIDDING PROCESS NO. 01/2021 FOR THE CONCESSION TO RENDER PUBLIC EXPANSION, OPERATION AND MAINTENANCE SERVICES, AS WELL AS FOR CARRYING OUT INVESTMENTS REQUIRED FOR OPERATING AIRPORT COMPLEXES COMPOSED OF AIRPORTS COMPRISING THE NORTHWEST BLOCK AND SOUTHEAST BLOCK

AGÊNCIA REGULADORA DE SERVIÇOS PÚBLICOS DELEGADOS DE TRANSPORTE DO ESTADO DE SÃO PAULO – ARTESP (THE SÃO PAULO STATE PUBLIC TRANSPORT REGULATORY AGENCY – ARTESP)

This page concludes the documentation concerning Envelope [Fill out either A, B or C] – [Fill out BID BOND or PRICE PROPOSAL or QUALIFICATION DOCUMENTS] submitted by the BIDDER [Fill out BIDDER's Trade Name], amounting to an overall number of [Fill out the number of pages] pages, including this one.

Yours sincerely,

Signatures of ACCREDITED REPRESENTATIVES

[Names of ACCREDITED REPRESENTATIVES]

[Trade Name of the BIDDER]